

Chambers USA 2017: Rankings & Editorial

May 2017

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Chambers USA 2017: Rankings & Editorial

Texas: Technology: Outsourcing

Nationwide.....Pages 36 - 46

Antitrust

Corporate/M&A

Employee Benefits & Executive Compensation

ERISA Litigation

Food & Beverage (Alcohol)

Healthcare

Insurance

Intellectual Property

International Trade

Life Sciences

Outsourcing

Privacy & Data Security

Securities (Regulation: Enforcement)

Tax (Controversy)

Tax (Corporate & Finance)

Chambers USA 2017: Rankings & Editorial

KEY

- S - Senior Statesman
- E – Eminent Practitioner
- *Star (above rank 1)
- U - Up and Coming
- W - Associates to Watch

About Chambers USA

Chambers USA is produced by the legal publishers and research organization Chambers & Partners. They also publish *Chambers Global*, *Chambers UK*, *Chambers Europe*, *Chambers Asia – Pacific* and *Chambers Latin America*. The book is distributed to 40,000 legal departments and general counsel. Hard copies are distributed to the leading individuals featured in the guide in the weeks following publication. The guidebook was published on May 26, 2017. To read the full content go to www.chambersandpartners.com.

About the Rankings

Chambers began its research in May 2016 and finished in December 2016; submissions for the Firm's different offices and practices were provided to Chambers during this time. Rankings are determined by a team of researchers who speak to 20,000 clients and other purchasers of legal services and 5,000 lawyers in private practice. As with all annual directories of this type, some of the editorial descriptions can be dated by the time of publication.

Any questions related to *Chambers USA* or McDermott's rankings, please contact Irina Denisova on idenisova@mwe.com, or 0207 5776987.

Chambers USA 2017: Rankings & Editorial

California: Banking & Finance			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
4	4	Gary Rosenbaum (3)	Gary Rosenbaum (3)
Editorial 2017			
<p>What the team is known for: Established finance practice with a notable presence in midmarket and upper-midmarket transactions. Benefits from notable experience in representing lenders and corporate borrowers as well as acting for private equity funds. Offers expertise across a wide range of industries including healthcare, technology and food and beverage.</p> <p>Strengths: (Quotes mainly from clients): One impressed client enthuses: "<i>They've been excellent partners to me and my firm, they're incredibly thoughtful strategic partners and that's why they're our go-to firm.</i>" Another client praises the team's approach to client service: "<i>They're by far the most responsive of the firms we work with.</i>"</p> <p>Work highlights: Represented Prime Healthcare Services on its \$700 million senior secured credit facility. Barclays and Wells Fargo provided the loans. Acted for Ares Management to arrange senior secured credit facilities for the recapitalization of Ob Hospitalist Group.</p> <p>Notable practitioners: Gary Rosenbaum is regularly sought after by both financial institutions and companies in leveraged finance transactions. One impressed client reports: "<i>There's a lot of complexity in these issues, and Gary does a really good job of driving toward a close and finding resolutions to make a breakthrough.</i>"</p> <p>Significant clients: Ares Management, Wells Fargo, Frazier Healthcare Partners, US Bank, JPMorgan Chase.</p>			

California: Healthcare			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
1	1	Eric Gordon (1) James F Owens (1) Gary Gertler (3) Paul Lawrence (2) UP Ira Rappeport (3)	Eric Gordon (1) James F Owens (1) Gary Gertler (3) Paul Lawrence (3) Ira Rappeport (3)

Chambers USA 2017: Rankings & Editorial

Editorial

What the team is known for: Full-service powerhouse with incredible depth of knowledge in the healthcare space, as well as complementary expertise in the life sciences and IP sectors. Market-leading capabilities across the full range of issues, including regulatory matters and both commercial and white-collar litigation. Standout experience in complex transactions and government investigations. Particular recent activity in connection with both horizontal and vertical M&A and in matters relating to the 340B Drug Discount Program.

Strengths: The team provides *"a superior level of service across the board,"* according to one market source. The interviewee continues: *"Everything we've asked them to do, it's been as good, if not better, than any firm I've dealt with in my career."*

Another impressed commentator states: *"I think they're the best. They have huge experience and when they get involved they are usually very successful."*

Work highlights: Engaged by Children's Hospital of Orange County to assist with its affiliation with Sea View Pediatric Medical Associates and South Orange County Pediatric Associates. Represented St. Joseph Heritage Healthcare, a Catholic healthcare provider, in connection with its acquisition of Med One Family Medical Group.

Notable practitioners: Regulatory expert **Eric Gordon** enjoys an outstanding reputation in the market for his handling of fraud and abuse matters and for his strength in the Stark Law space. Sources say: *"He has an excellent understanding of the complex healthcare regulatory structure."*

James Owens advises healthcare providers such as hospitals and health systems in connection with regulatory and transactional matters, including matters pertaining to nonprofit medical foundations. Sources aver: *"He is exceptional with respect to his experience and expertise."*

The *"exceptionally knowledgeable"* **Gary Gertler** is one of the firm's leading lights for transactional matters in the healthcare space. He has an impressive track record in closing deals such as M&A, joint ventures and hospital-physician integrations. Sources say: *"He has done so many transactions that he gets the merger done very efficiently. When there's a problem he can usually find a creative solution."*

Paul Lawrence represents healthcare organizations and private equity funds in connection with the transactional and regulatory aspects of M&A in the healthcare sector. One interviewee attests: *"In terms of transactional work there are very few guys at his level. He's very well-known and well respected."*

Ira Rappeport handles a broad range of transactional matters in the healthcare sector. Sources note his strength in particularly sophisticated transactions: *"The more complex it is the better he is. He's got a deep knowledge base and he's creative."*

Significant clients: Premier, Cedars-Sinai Health System, Intermountain Healthcare, Universal Health Services, University of California.

Chambers USA 2017: Rankings & Editorial

California: Litigation (General Commercial)			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
4	4	--	--
Editorial			
<p>What the team is known for: A growing team that draws upon the strength of its healthcare group to provide expertise in a wide array of commercial litigation matters in the sector, including whistleblower cases. Offers additional capability in energy and IP. Continues to be well regarded for its representation of Asian clients in a range of contentious matters.</p> <p>Strengths: Interviewees praise the "<i>very strong team who work well together</i>," commending its "<i>high-quality legal work</i>" and "<i>extremely responsive</i>" nature. Another source notes: "<i>They are very good attorneys and business partners.</i>"</p> <p>Work highlights: Continued to defend E3 Healthcare Management and Alpine Healthcare in an antitrust claim alleging a conspiracy to create a group boycott against the plaintiffs. Served as plaintiff's counsel to Radware in a patent infringement case concerning link load balancing technology.</p> <p>Notable practitioners: Key contact Charles Weir heads the firm's Los Angeles litigation practice.</p> <p>Significant clients: Diablo Technologies, DaVita HealthCare Partners, AES, Vantage Oncology, Teleflex.</p>			

California: Litigation (White-Collar Crime & Government Investigations)			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
3	3	Gordon Greenberg (1) Russell Hayman (2)	Gordon Greenberg (1) Russell Hayman (2)
Editorial			
<p>What the team is known for: A well-regarded practice group with strength in civil and criminal healthcare matters. Acts for a broad spectrum of device manufacturers, biotechnology companies and healthcare providers. Utilizes the firm's outstanding capability in Asian markets to offer expertise to international clients facing US proceedings. Roster of attorneys includes former state and federal prosecutors.</p> <p>Strengths: Interviewees say: "<i>They're very experienced lawyers who've worked on both sides of the law, with international reach and international respect. It was an ideal relationship; we got the best possible advice in very complicated matters across jurisdictions.</i>"</p> <p>Work highlights: Negotiated a favorable settlement for 21st Century Oncology following a governmental investigation concerning alleged fraudulent billing practices.</p>			

Chambers USA 2017: Rankings & Editorial

Successfully had all charges dismissed in a state criminal action filed against Clark Construction, which alleged the company violated plumbing codes through the unlawful cross-contamination between potable and non-potable water sources at LAX Airport.

Notable practitioners: Seasoned practitioner **Gordon Greenberg** is marked out for his superb abilities in highly complex litigation and his deft touch in handling regulatory investigations, attracting particular praise for his abilities in financial crime. Clients say: "*His complete package of written skills, oral skills, persuasiveness and interpersonal skills puts him at the top of the field.*" **Russell Hayman** attains a dominant position in criminal healthcare work, counting several device manufacturers, healthcare providers and pharmaceutical companies among his impressive list of clients. Peers offer high praise, revealing he is "*exceptionally diligent and thorough in his investigative work*" while retaining skills as "*an extremely effective oral advocate.*"

Significant clients: BlackBerry, GrantThornton, Ascension Health, Broadcom, McKesson.

California: Tax

Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	3	Alexander Lee (2) - NEW	--

Editorial

Alexander Lee of McDermott Will & Emery LLP is held in high regard by sources for his international tax expertise. He is noted by clients as "*very detailed in his descriptions and explanations, and very thorough,*" adding: "*He anticipates the types of issues we need to be aware of.*"

Chambers USA 2017: Rankings & Editorial

District of Columbia: Antitrust			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
4	4	Raymond Jacobsen (3) Jeffrey Brennan (4) John Dubrow (5) Joel Grosberg (5) Bilal Sayyed (Recognized Practitioner) - NEW	Raymond Jacobsen (3) Jeffrey Brennan (4) Joseph Winterscheid (4) John Dubrow (5) Joel Grosberg (5)
Editorial			
<p>What the team is known for: Continues to offer advice in all areas of antitrust law, with considerable expertise handling complicated merger clearances and both criminal and civil litigation. Boasts a strong reputation advising clients in a variety of sectors, including defense, healthcare and consumer products. Also demonstrates a key understanding of the intersection between antitrust and IP law.</p> <p>Work highlights: Has continued to act for Lockheed Martin in a range of antitrust matters and recently secured clearance for the \$5 billion acquisition of its information systems business to Leidos Holdings. Provided antitrust counsel to TreeHouse Foods in its acquisition of ConAgra's private brands business, valued at \$2.7 billion.</p> <p>Notable practitioners: Department head Raymond Jacobsen is described by market sources as an "extremely good" lawyer who "brings a ton of experience" to matters. He recently defended American Gypsum Company in a class action case regarding allegations of drywall price-fixing.</p> <p>The "well respected" Jeffrey Brennan earns praise across the board for his antitrust work in the healthcare industry. His practice covers government investigations, M&A counseling and civil litigation.</p> <p>Jon Dubrow represents organizations from the pharmaceutical, aerospace and medical industries, among others, in both antitrust litigation and transactional matters. He has continued to play a key role in the firm's representation of Lockheed Martin in multiple merger clearance matters.</p> <p>Joel Grosberg is "an awesome antitrust lawyer," according to interviewees. He handles a range of M&A investigations, alongside both civil and criminal litigation.</p> <p>Significant clients: Constellation Brands, Under Armour, Mars, Dairy Farmers of America, Weyerhaeuser.</p>			

Chambers USA 2017: Rankings & Editorial

District of Columbia: Corporate/M&A & Private Equity			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	Thomas Conaghan (Recognized Practitioner) - NEW	n/a
Editorial			

District of Columbia: Employee Benefits & Executive Compensation			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
Other Noted Firms – NEW Other Noted Firms are firms that are active in this practice area but have not yet been ranked.	--	David Rogers (3)	David Rogers (3)
Editorial			
<p>David Rogers of McDermott Will & Emery LLP "<i>is determined to achieve outstanding results,</i>" indicate clients. He advises clients on the management of a variety of benefit plans, and regularly counsels on executive compensation arrangements. A commentator also states: "<i>He communicates effectively and clearly, outlining the steps to accomplish my goals,</i>" summarizing: "<i>I would enthusiastically recommend David Rogers to any client seeking an employment benefits counsel.</i>"</p>			

District of Columbia: Healthcare			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
1	1	Joel Michaels (1) Guy Collier (3) Eric Zimmerman (2)	Joel Michaels (1) Guy Collier (2) Eric Zimmerman (2)

Chambers USA 2017: Rankings & Editorial

		<p>Ankur J Goel (2) – UP</p> <p>Healthcare: Pharmaceutical/Medical Products Regulatory</p> <p>Vernessa T. Pollard (Band 3)</p> <p>Paul Radensky (Recognized Practitioner) - NEW</p>	<p>Ankur J Goel (3)</p> <p>Vernessa T. Pollard (Band 3)</p>
<p>Editorial</p>			
<p>What the team is known for: Premier group with diverse subject matter expertise, handling complex transactional and regulatory matters for an enviable client list. Represents clients across the full spectrum of healthcare work, including lobbying and policy matters. Regularly advises on civil litigation and high-stakes enforcement proceedings. Expertise extends to FDA regulatory compliance.</p> <p>Strengths: Interviewees confirm that the group has "<i>incredible knowledge and expertise in the area, not only on the regulatory side but also in terms of market savvy and insights into trends and directions.</i>"</p> <p>Clients agree that "<i>they have a deep knowledge of healthcare and the risks and issues that really matter. They are also always available and work hard.</i>"</p> <p>Work highlights: Acted for Carle Health System on its affiliation with the University of Illinois, which resulted in the creation of a unique medical school. Continued to serve as outside counsel to Premier, including advising on all aspects of two recent acquisitions.</p> <p>Notable practitioners: Joel Michaels "<i>knows the health insurance industry absolutely back and forth,</i>" according to impressed sources. He is particularly well regarded for his strong managed care practice, which sees him regularly advise on ACA regulatory compliance and transactions.</p> <p>Guy Collier attracts praise for the "<i>deep regulatory skills</i>" he brings to his expert practice. He is a popular choice of counsel for high-value transactions, offering particular expertise in affiliations between health systems and academic medical centers.</p> <p>Clients confirm that Eric Zimmerman is "<i>a consummate professional,</i>" noting that he is "<i>very focused and provides great guidance and insight.</i>" He frequently advises on compliance and reimbursement issues arising from Medicare policy, as well as offering extensive lobbying experience.</p> <p>Ankur Goel has wide-ranging regulatory expertise, which includes advising on False Claims Act litigation, government investigations and compliance. He maintains a particular focus on Medicare Part D issues. Interviewees report that "<i>he's very creative in thinking about solutions, is very analytical and has very good judgment.</i>"</p> <p>Vernessa Pollard is co-head of the firm's FDA practice and offers expertise across the full life-cycle of FDA-regulated products. "<i>Her uniqueness is that she has a broad perspective and can give practical advice knowing what the regulatory framework and structure is that we have to operate within,</i>" says one impressed client.</p> <p>Significant clients: University of Maryland, Blue Cross Blue Shield Association, The Carle Foundation, Gillette Children's Specialty Healthcare, Trinity Health.</p>			

Chambers USA 2017: Rankings & Editorial

District of Columbia: Insurance (Insurer Firms)			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
2	2	Margaret Warner (2) Ryan Smethurst (4)	Margaret Warner (1) Ryan Smethurst (4)
Editorial			
<p>What the team is known for: Versatile team adept at handling major coverage litigation and bad faith claims, as well as reinsurance disputes. Particular expertise in the life and health insurance fields. Also demonstrates specialist knowledge in captive insurance companies and tax-related insurance matters. Activity includes disputes arising from long-tail environmental and toxic tort claims.</p> <p>Strengths: Interviewees highlight the firm's strong service approach, stating: "<i>They actually do put the client first, which everyone is meant to do, but they actually do it! When they say we should pay attention to something, we trust it.</i>" Sources describe the team as "<i>very focused and prepared,</i>" noting that they "<i>leave no stone unturned.</i>"</p> <p>Work highlights: Represented Fireman's Fund, National Surety and Chicago Insurance in an allocation dispute with NW Pacific Indemnity, which related to defense costs arising from litigation concerning the Portland Harbor Superfund. Acted for Associated Indemnity in coverage litigation concerning a Superfund site that had been a metal forge operated by companies under primary general liability coverage with the client.</p> <p>Notable practitioners: Margaret Warner heads the firm's national insurance practice and is noted for her expert handling of high-stakes coverage disputes at both trial and appellate stages. Clients confirm that her "<i>knowledge is very deep and helpful,</i>" adding: "<i>The fact that she's an experienced trial lawyer also helps, as she has a different perspective she can add to a range of issues.</i>" Ryan Smethurst exhibits strength across a range of insurance coverage litigation, including toxic tort and environmental disputes. He also acts on reinsurance disputes. One source notes: "<i>He's one of the smartest guys I have ever worked with; he's super-intelligent but also very easy to talk to.</i>"</p> <p>Significant clients: WTC Captive, Liberty Mutual, Guardian Life, Allianz, SF Reinsurance.</p>			

District of Columbia: Intellectual Property			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
Trademark, Copyright & Trade Secrets 2 Litigation	Trademark, Copyright & Trade Secrets 2 Litigation	Patent Litigation --- Patent Prosecution	Patent Litigation Joel Freed (1) Patent Prosecution

Chambers USA 2017: Rankings & Editorial

4 Patent Prosecution Recognized Practitioner	3 Patent Prosecution Recognized Practitioner	Stephen Becker (1)	Stephen Becker (1)
Editorial			
<p>What the team is known for: Robust IP group with specialists spanning patent, trademark and copyright law. Highly developed trial practice sees the group litigate on disputes in industries as varied as medical devices, retail and financial services. Regularly advises on other matters such as the IP implications of corporate transactions. Also particularly experienced in handling IPRs in the life sciences sector.</p> <p>Strengths: One impressed client describes the firm as "<i>outstanding</i>," singling out its attorneys' "<i>hard-working, creative and dogged</i>" approach and declaring them "<i>a pleasure to work with</i>." "<i>They are excellent attorneys – very responsive and very knowledgeable</i>."</p> <p>Work highlights: Represented Tyson Foods and Hillshire Brands in a successful defense against a claim of trademark infringement and false advertising brought by Parks. Continued to advise longstanding client Absolut in regard to a variety of trademark and copyright matters. Recently secured a final judgment and permanent injunction on behalf of the client in a case against Happy Hearts Wine, the distributor of Kahfua brand coffee liqueur, concerning visual similarities in branding and labeling to Absolut's Kahlua liqueur. Defended Autodesk against a multi-patent suit brought by East Coast Sheet Metal Fabricating, concerning CAD software. The patents were successfully invalidated in the District Court and the firm obtained a subsequent appellate victory at the Federal Circuit.</p> <p>Notable practitioners: "<i>Top patent prosecutor</i>" Stephen Becker enjoys a fantastic reputation in the market. One impressed commentator asserts: "<i>He's a very creative guy who understands the working of the patent office and understands how to best service the needs of the client</i>."</p> <p>Significant clients: Amgen, ZTE, Diablo Technologies, Brooklyn Brewery, Mars.</p>			

District of Columbia: Labor & Employment			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	Kerry Scanlon (3) – NEW Jeremy White - (Recognized Practitioner) - NEW	n/a
Editorial			
<p>Clients describe Kerry Scanlon of McDermott Will & Emery LLP as "<i>thoughtful, strategic, hard-working and thorough</i>." He co-heads the firm's labor and employment litigation team and has extensive experience in employment discrimination class actions.</p>			

Chambers USA 2017: Rankings & Editorial

District of Columbia: Tax			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
2	2	Stephen Wells (3) Philip McCarty (3) Jean Pawlow (3) - NEW James Riedy (4) David G Noren (4)	Stephen Wells (2) Philip McCarty (3) James Riedy (3) David G Noren (4)
Editorial			
<p>What the team is known for: Active practice group, advising on the tax planning aspects of high-value real estate and corporate transactions. Also noted for expertise in high-level cross-border work such as transfer pricing, as well as high-stakes tax court litigation.</p> <p>Strengths: The team is praised for its direct approach to matters: "<i>They are quick to respond to you, and we like that they get to the point.</i>" Clients praise the quality of the team and value the firm's geographical reach: "<i>They have good tax people and can cover many diverse jurisdictions due to their size and scope.</i>"</p> <p>Work highlights: Acted for Tyco on its a \$16.5 billion merger with Johnson Controls. Assisted Illinois Tool Works in tax litigation and on tax questions relating to its \$12 billion restructuring.</p> <p>Notable practitioners: The well-regarded Stephen Wells is particularly adept at handling spin-offs and a variety of other transactions involving domestic and foreign companies.</p> <p>Philip McCarty's practice spans both domestic and international tax matters, regularly advising publicly-held companies. His areas of expertise include tax issues affecting global joint ventures and financial products. He recently advised Johnson & Johnson on tax planning, transactional and controversy.</p> <p>James Riedy is highlighted by clients as "<i>strong technically, highly responsive, proactive and practical in his advice.</i>" He advises on a range of international tax planning matters, and also is knowledgeable in transfer pricing and corporate transactions.</p> <p>"<i>Smart thinker</i>" David Noren is praised for his "<i>technical knowledge</i>" by sources. He has a breadth of expertise regarding international tax planning, regularly advising multinational corporations. He is particularly adept at handling matters concerning Subpart F rules, transfer pricing and bilateral income tax treaties.</p> <p>Jean Pawlow regularly advises financial institutions on complex tax controversy matters. Observers indicate: "<i>Her practice is very deep and diverse, and her clients benefit from that.</i>"</p> <p>Significant clients: Aon, Chevron, Honeywell, IBM, PepsiCo.</p>			

Chambers USA 2017: Rankings & Editorial

Florida: Corporate/M&A			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
2	2	Harris Siskind (2) Fred Levenson (3) - <i>UP</i>	Harris Siskind (2) Fred Levenson (4)
Editorial			
<p>What the team is known for: Experienced across a range of industry sectors and regarded as a particularly strong candidate for healthcare matters. Well known for carrying out work related to middle-market private equity matters, including acquisitions and financings. Able to draw on significant firm resources across the country.</p> <p>Strengths: Insiders note: <i>"They have a strong private equity focus; the guys I have worked with there are very good."</i> A source says: <i>"Few have the depth of knowledge in healthcare that they have."</i></p> <p>Work highlights: Assisted H.I.G. Capital with its sale of Big Tex to Bain Capital. Represented Florida Blue Sea Capital in its acquisition of Deca Dental.</p> <p>Notable practitioners: Harris Siskind leads the corporate group in Miami and is well known for his work in private equity deals. Sources say: <i>"He's a great guy, a great lawyer and well versed in the private equity world,"</i> adding: <i>"He's very practical in his approach, deal-oriented and solution-oriented."</i></p> <p>Fred Levenson excels in a broad range of matters such as M&A, private equity and venture capital investments. Peers describe him as a <i>"tremendously talented lawyer."</i></p> <p>Significant clients: Comvest Partners, General Catalyst, Boyne Capital Partners, CenterGate Capital, Securus Technologies.</p>			

Florida: Healthcare			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
1	1	Ira Coleman (Eminent Practitioner) Gary Scott Davis (1) Jerry Sokol (2)	Ira Coleman (1) Gary Scott Davis (1) Jerry Sokol (2) Bernard Grondin (Up and Coming)
Editorial			

Chambers USA 2017: Rankings & Editorial

What the team is known for: Provides top-level transactional counsel and integrated regulatory support to clients including private equity companies and healthcare service companies, with a focus on large and complex deals. Also provides representation in investigations and litigation. Able to draw on a national network of lawyers and resources to offer a comprehensive service.

Strengths: *"They're top-notch,"* according to enthusiastic market sources, who emphasize their *"very, very deep bench strength"* which allows them to *"pull together the right team and the right supporting players whatever the issue."* *"They're extraordinarily creative and responsive and they create real value for us,"* adds one commentator.

Work highlights: Engaged by Surgery Partners to handle various acquisitions of ambulatory surgery centers as part of the company's strategic expansion plan. Advised the Hospital for Special Surgery on a range of issues, including establishing a new JV surgery center in Manhattan.

Notable practitioners: **Ira Coleman** is the chair of the firm and brings an impressive reputation for healthcare work. Clients value his willingness to give direct advice and value that he *"approaches issues from a different place."* His experience includes transactional and compliance issues as well as the defense of qui tam disputes.

Gary Scott Davis *"is just absolutely brilliant,"* according to sources, who say: *"He is a master on many topics. He absolutely knows the healthcare business. He's very well versed on transactions of any kind and has an uncanny ability to distill complicated information into something easily communicable."* His transactional experience centers on managed care issues and includes reorganizations, joint ventures and M&A.

Jerry Sokol consistently wins praise for his ability to think around an issue: *"He's a great guide and thinks innovatively and outside the box. He knows how to get a deal done that benefits everybody and can have a difficult conversation without harming the relationship."* He specializes in healthcare M&A work among broader transactional and regulatory expertise and has particular experience in handling issues related to ambulatory surgery centers and physician practice management.

Significant clients: Blue Cross Blue Shield of Florida, Partners Group, Woundtech, Harvest Partners, HIG Capital

Florida: Litigation (General Commercial)

Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
4	4	--	

Editorial

What the team is known for: Possesses a broad range of litigation expertise and is noted for its outstanding reputation in disputes concerning the healthcare sector. Also excels in complex product liability and financial services litigation. Recognized for its highly adept counsel in mass tort litigation and maintains wide-ranging industry sector strength, including in telecommunications, tobacco and financial services.

Work highlights: Acted for TD Bank on two cases relating to its alleged aiding and abetting of fraudulent activities by its customers. Represented Honeywell in a negligence and strict liability dispute with Reydel Muniz concerning claims that the plaintiff's peritoneal mesothelioma was caused by exposure to asbestos in products

Chambers USA 2017: Rankings & Editorial

manufactured by the company.

Notable practitioners: Anthony Upshaw is a key contact.

Significant clients: CDR Créances, ExxonMobil, Monsanto, Telemundo, Verizon Communications.

Florida: Tax			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	Philip Tingle (Recognized Practitioner)	Philip Tingle (Recognized Practitioner)
Editorial			
n/a			

Chambers USA 2017: Rankings & Editorial

Illinois: Antitrust			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
2	2	Joel Chefitz (1)	Joel Chefitz (1)
Editorial			
<p>What the team is known for: Widely recognized firm offering a strong litigation team with an admirable record in trials and appeals. Specializes in class action certification and the antitrust aspects of mergers. Knowledgeable in the healthcare, steel and chemical industries. Niche expertise in the antitrust aspects of distribution matters, including dealer-distributor relations.</p> <p>Strengths: Sources pay particular tribute to the team's work on merger clearances, noting that it "<i>provides a high level of legal work on really complex transactions.</i>"</p> <p>Work highlights: Operated as lead counsel for Steel Dynamics in defense of a putative nationwide class action alleging that steel makers colluded to restrict the supply and fix the prices of steel products. Defended Dairy Farmers of America, the nation's largest dairy cooperative, in a multidistrict antitrust class action which involved allegations of monopolization, price-fixing and manipulation in the sale of dairy products and futures contracts.</p> <p>Notable practitioners: Joel Chefitz is recognized as one of the top antitrust litigators in Illinois. He works with clients from a wide range of sectors including the steel, chemicals manufacturing and dairy product industries. He is considered to be "<i>a fine lawyer.</i>"</p> <p>Significant clients: American Gypsum, Koch Industries, Mars, Silver Cross Hospital, Southern Illinois Healthcare.</p>			

Illinois: Banking & Finance			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
4	4	Michael Boykins (4)	Michael Boykins (4)
Editorial			
<p>What the team is known for: Represents numerous borrower and lender clients in a range of commercial financing matters as well as private equity and venture capital investments. Draws upon the strength of its healthcare expertise to assist private equity firms, financial institutions, banks, lenders and other corporate borrowers with healthcare finance and syndicated loan transactions.</p> <p>Strength: One client says: "<i>They put together a very good team of attorneys, at the appropriate levels, and really had our back any time we called them. They made us feel like we were their only client.</i>" An insider states: "<i>They're a good shop and do a great job. I really like working with them.</i>"</p>			

Chambers USA 2017: Rankings & Editorial

Work highlights: Represented Ares Management in the arrangement of secured credit facilities. Acted as counsel to Wells Fargo Capital Finance on its purchase of \$32 billion worth of assets from GE.

Notable practitioners: The "*fantastic*" Michael Boykins is noted for his representation of lenders and borrowers in secured and unsecured credit facilities. He is described by one source as "*an accomplished finance attorney.*"

Significant clients: Bank of America, Comvest, Urschel Laboratories, Capital One, Peak Rock Capital.

Illinois: Bankruptcy & Restructuring			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
Other Noted Firm Other Noted Firms are firms that are active in this practice area but have not yet been ranked.	Other Noted Firm Other Noted Firms are firms that are active in this practice area but have not yet been ranked.	William Smith (3)	William Smith (3) Nathan Coco (4)
Editorial			
<p>William Smith of McDermott Will & Emery LLP specializes in the resolution of troubled financial transactions and is highly regarded for his expertise in healthcare-related restructurings and municipal insolvencies, among other matters. Sources name him "<i>a great lawyer.</i>"</p>			

Illinois: Corporate/M&A & Private Equity			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
3	2	<p>Corporate/M&A Stanley Meadows (4)</p> <p>Private Equity Andrew McCune (3) Brooks Gruemmer (2)</p>	<p>Corporate/M&A Helen Friedli (4) Stanley Meadows (4)</p> <p>Private Equity Andrew McCune (2) Brooks Gruemmer (2)</p>

Chambers USA 2017: Rankings & Editorial

Editorial
<p>What the team is known for: Strong M&A and private equity practice group deploying the sector expertise of its accomplished attorneys in healthcare and life sciences to advise on sophisticated M&A. Recognized for advising public and private businesses, and investors in these areas, as well as in financial services and private equity-related deals. Strong capabilities in tax-driven transactions.</p> <p>Strengths: One source says the team is "<i>very customer-focused and responsive.</i>" Another states: "<i>I view them as incredibly thoughtful, strategic partners.</i>"</p> <p>Work highlights: Represented healthcare-based private equity firm Great Point Partners in the sale of its Biotronic NeuroNetwork business to NuVasive.</p> <p>Notable practitioners: Brooks Gruemmer is experienced in representing private equity funds, private and public companies and other investment funds in M&A, recapitalizations, divestitures and joint ventures. He heads the Chicago practice and "<i>knows what he's doing,</i>" according to one source.</p> <p>Andrew McCune regularly advises high-profile private equity funds on matters such as cross-border M&A deals, incentive plans, divestitures and other general corporate issues. According to one commentator, "<i>he's a very smart, thorough, detailed lawyer.</i>"</p> <p>Stanley Meadows is widely respected for his abilities in M&A, joint ventures, securities offerings and corporate restructuring. Sources recommend him for his capabilities in complex transactions.</p> <p>Significant clients: Constellation Brands, H.I.G. Capital, JW Childs, Jimmy John's, Los Angeles Football Club.</p>

Illinois: Healthcare			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
1	1	Michael Anthony (Senior Statesman) Bernadette Broccolo (1) John Callahan (2) - UP Ralph DeJong (3) Sandra DiVarco (4) Ashley Fischer (4) - NEW Daniel Melvin (4) Michael Peregrine (1) Claire Ranalli (3) Kerrin Slattery (1) - UP	Michael Anthony (Senior Statesman) Bernadette Broccolo (1) Michael Peregrine (1) Kerrin Slattery (2) Ralph DeJong (2) Claire Ranalli (3) John Callahan (3) Daniel Melvin (4) Sandra DiVarco (4)

Chambers USA 2017: Rankings & Editorial

Editorial

What the team is known for: Leading light in the Illinois market, drawing on its strong bench of partners and associates to offer a sophisticated, full-service approach. Fields specialist knowledge in areas such as corporate governance, fraud and abuse, antitrust and IT matters. Increasingly active in alternative transactions in the provider space.

Strengths: One client enthuses: "*If you have a complicated healthcare matter, somebody at the firm will have dealt with it before and they will know how to figure out the answer to it. They are my go-to healthcare team.*" Impressed peers state: "*They have such a depth of expertise and many of their partners are thought-leaders in the field.*"

Work highlights: Represented Hackensack University Health Network in its merger with Palisades Healthcare Systems following an eight-month approval process, including a public hearing. Acted for Carle Health System on its affiliation with the University of Illinois, which resulted in the creation of a medical school.

Notable practitioners: The "*phenomena!*" **Bernadette Broccolo** wins extensive praise for her leading expertise in IT matters impacting healthcare clients. Interviewees describe her as "*outstanding in every way,*" noting that she "*partners with us every step of the way*" and is "*very knowledgeable.*"

Michael Peregrine is a leading healthcare attorney with a wealth of experience in advising providers, including nonprofit entities. Impressed clients acknowledge that he is "*a governance expert,*" while peers describe him as "*an icon.*"

John Callahan leads the firm's international M&A practice, frequently acting for both nonprofit and for-profit entities on transactions in the healthcare market. "*He is very smart and very available. He offers high-level strategic advice and insights,*" attests one client.

Ralph DeJong maintains a notable focus on advising clients such as medical centers and hospitals on executive compensation and employee benefits. He offers particular expertise in designing compensation plans for nonprofits.

Kerrin Slattery comes highly recommended for her "*outstanding*" transactional practice, which includes advising a range of providers on joint ventures, M&A and restructurings. Her recent work includes acting for Good Samaritan Health System on its affiliation with WellSpan Health.

Clare Ranalli attracts praise for her niche expertise in Certificate of Need matters, drawing on extensive experience in regulatory compliance. Her practice also covers areas such as medical staffing and corporate governance.

Ashley Fischer enters the table following strong endorsement from interviewees. She focuses on antitrust matters impacting healthcare clients, offering notable experience in transactions such as mergers and joint ventures.

Sandra DiVarco regularly advises on complex regulatory issues, as well as acting for providers on transactions. Her practice is complemented by her experience as a registered nurse.

Daniel Melvin is "*a very impressive lawyer,*" according to happy clients. He maintains a strong fraud and abuse practice and is described by one source as "*one of the real experts in the country on Stark law.*"

Senior counsel **Michael Anthony** draws on significant experience in healthcare matters. He remains a key contact for clients, predominantly advising on transactions such

Chambers USA 2017: Rankings & Editorial

as M&A in the provider space.

Significant clients: Equity Group, Presence Health, Universal Health Services, Good Samaritan Health Systems, Waud Capital Partners.

Illinois: Insurance			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	Transactional & Regulatory Thomas Jones (2)	Transactional & Regulatory Thomas Jones (2)
Editorial			
<p>Thomas Jones of McDermott Will & Emery LLP is highlighted for his strength in transactional and regulatory matters in the insurance sector. He is particularly noted for the emphasis he places on advising industry clients on captive insurance and tax issues.</p>			

Illinois: Intellectual Property			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
2	2	Margaret Duncan (2) Brent Hawkins (3) - <i>UP</i>	Margaret Duncan (3) Brent Hawkins (4)
Editorial			
<p>What the team is known for: Advises on the full range of IP matters, with experts in areas including trademark, patent and copyright law. Services provided include portfolio management and IP litigation. Growing experience in Hatch-Waxman and ANDA litigation.</p> <p>Strengths: <i>"It's an excellent team and each attorney down to the junior associate has been phenomenal to work with,"</i> report pleased clients. Interviewees also praise them as <i>"very good at understanding our risk profile, giving us guided rather than canned advice."</i></p> <p>Work highlights: Represented Zimmer Biomet in a dispute with Bonutti Skeletal Innovations, obtaining favorable settlement terms in acting against patent monetization. Has continued to manage the entire Catalina Marketing intellectual property portfolio and oversee all of its trademark work.</p> <p>Notable practitioners: <i>"Excellent attorney"</i> Margaret Duncan is widely respected as <i>"not just great for clients and her firm, but also for the IP community in Chicago."</i> She provides expert representation on issues affecting clients in the financial services, hardware and software, and healthcare sectors.</p> <p>Brent Hawkins is described as <i>"delightful to work with,"</i> thanks to his ability to <i>"distill issues in a way that everyone can understand."</i> He is particularly recognized for his</p>			

Chambers USA 2017: Rankings & Editorial

work litigating in intellectual property cases in the technology space, where interviewees hail him as a "very sophisticated counsel and strategist."

Significant clients: Lockheed Martin, Sandoz, Perrigo, Riddell, Tolmar.

Illinois: Labor & Employment (Employee Benefits & Compensation)			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
1	1	Labor & Employment (Employee Benefits & Compensation) Joe Adams (2) Diane Morgenthaler (4) – NEW Todd Solomon (4) – NEW Labor & Employment Linda Doyle (3) - UP Stephen Erf (4)	Labor & Employment (Employee Benefits & Compensation) Joe Adams (2) Labor & Employment Linda Doyle (4) Stephen Erf (4)

Editorial

What the team is known for: Admired for its breadth of expertise across a huge range of employee benefits and executive compensation issues, including retirement plans and fringe benefits. Also hugely adept at handling all aspects of ESOP and ERISA litigation and regularly engaged to advise on issues concerning fiduciary and plan investment. Features deep experience in healthcare-related matters, including negotiating and restructuring retiree medical plans.

Strengths: "They are professional, very responsive and they definitely do their homework in order to give us the most detailed and comprehensive answers to our questions. They are always a pleasure to work with and we have the utmost confidence in their advice." "They're terrific - they do things very thoroughly," avers one happy client.

Work highlights: Advised Cancer Treatment Centers of America, a network of hospitals offering conventional and integrative therapies to cancer patients, in a range of employee benefits matters. Handled the structuring of an employee stock ownership plan for technology and consulting company, MorganFranklin.

Notable practitioners: "Accomplished benefits lawyer" **Joe Adams** is highly regarded in the market and advises on a wide variety compensation programs and is also recognized for his counsel on benefits and compensation issues as they relate to corporate transactions. A peer says of him that "he's outstanding. He's a very smart and hard-working guy. Clients love him!"

The "unbelievably smart and knowledgeable" **Linda Doyle** is highly esteemed for her expertise in discrimination, wage and hour and whistle-blower cases and is also regularly called upon for her advice on collective bargaining agreements. One impressed client says Doyle's "intense preparation and excellent judgment" are among her

Chambers USA 2017: Rankings & Editorial

key strengths.

Stephen Erf advises on union organizing and collective bargaining matters and is a strong choice of counsel for wage and hour collective and class actions. His clients describe him as "*smart, thoughtful and responsive.*"

Diane Morgenthaler has a fine track record advising clients on employee benefits issues in connection with complex corporate transactions. She is "*responsive, easy to work with and provides good advice,*" a client reports.

Todd Solomon leads the firm's Chicago Employee Benefits practice and advises leading corporations on a wide range of matters, including employee stock ownership plans and nonqualified deferred compensation arrangements. A client enthuses: "*Todd is extremely knowledgeable and gives us well thought out responses to our questions. He is a very smart, dedicated individual and we completely trust his judgment.*"

Significant clients: Apple, Carnival Cruises, Darden Restaurants, Evonik, Hanesbrands.

Illinois: Litigation

Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
General Commercial 2	General Commercial 2	General Commercial Jeffrey Stone (Eminent Practitioner)	Jeffrey Stone (Eminent Practitioner)
White-Collar Crime & Government Investigations 2	White-Collar Crime & Government Investigations 1	Michael Pope (Senior Statesmen) White-Collar Crime & Government Investigations Jeffrey Stone (Eminent Practitioner) David Rosenbloom (1) Steven S Scholes (3) - <i>NEW</i>	David Rosenbloom (4) White-Collar Crime & Government Investigations Jeffrey Stone (Eminent Practitioner) David Rosenbloom (1)

Editorial

Chambers USA 2017: Rankings & Editorial

What the team is known for: A high-quality firm with a significant footprint in the commercial litigation and criminal defense arenas. Acts for domestic and international clients from a range of sectors, leveraging notable strength in the healthcare and financial services markets. Broad capabilities include antitrust, FCPA and False Claims Act disputes. Particularly noted for its strength in tax controversies and class action defense.

Strengths: One client enthuses: "*They are super-competent, qualified, excellent litigators. When I need a big-time litigation team, they are at the top of my list. The McDermott litigation team is an A+ product.*" Another source reports: "*Their attorneys are all the best of the best. They're really in tune with our needs and philosophy as a client.*"

Work highlights: Successfully defended Major League Soccer, the Chicago Fire soccer club and its coach against damages claims brought by a former player.

Prevailed before the Seventh Circuit on behalf of M7 Aerospace in liability claims arising from a plane crash in 2005 that resulted in multiple fatalities.

Notable practitioners: **David Rosenbloom** is highly recommended for his handling of criminal litigation and regulatory investigations, which include antitrust, healthcare fraud and SEC proceedings. One commentator states: "*He handles his cases brilliantly. He's a very creative strategist. His great strength is in thinking about all the nuances of a case.*"

Jeffrey Stone offers experience across a range of complex civil litigation and criminal prosecutions. He regularly represents clients from sectors including manufacturing, healthcare and financial services. One interviewee reports: "*If I was in trouble, he'd be at the top of my list of people to hire. He's a real class act: smart, smooth and polished.*"

Michael Pope draws on longstanding courtroom advocacy experience at both trial and appellate level. He is particularly recognized for his handling of product liability and healthcare disputes, defending against class actions and multidistrict litigation.

Former SEC attorney **Steven Scholes** is highlighted for his expertise in regulatory enforcement proceedings and criminal litigation. His practice also includes overseeing large-scale internal investigations. One source states: "*He's fabulous. I hold him in very high regard; he's a leading lawyer.*"

Significant clients: Blue Cross Blue Shield of Florida, State Street Bank and Trust Company, NFL, James Hardie Building Products, Honeywell.

Illinois: Tax			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
1	1	Tax Lowell Yoder (1) Andrea Kramer (4) Tax Controversy	Tax Lowell Yoder (1) Jane Wells May (3) Andrea Kramer (4)

Chambers USA 2017: Rankings & Editorial

		Thomas Borders (2) Roger Jones (2) Jane Wells May (2) Andrew Roberson (2) - NEW	Tax Controversy Thomas Borders (2) Jane Wells May (2) Roger Jones (2)
Editorial			
<p>What the team is known for: Hugely respected track record for tax transactional, planning and controversy matters at state and federal level. Frequently involved in cross-border matters, while also offering a significant state and local tax (SALT) practice. Attracts a broad roster of large multinational companies, as well as midmarket and small businesses.</p> <p>Strengths: Interviewees state: <i>"They consistently provide us with high-quality work from both a practical and strategic perspective. The breadth of their experience is terrific."</i> Another source confirms that <i>"they offer an exceptional service which is a product of their considerable expertise and goal-oriented approach to tax planning."</i> Clients add: <i>"Their advice has been comprehensive and creative, supported by thorough, multifaceted tax analysis."</i></p> <p>Work highlights: Represented Dr. Henry Samuelli, a founder of Broadcom, in relation to the tax aspects of the company's multibillion-dollar merger with Avago Technologies. Advised Coty on the tax aspects of its \$12.5 billion acquisition of several lines of P&G's global beauty business.</p> <p>Notable practitioners: Practice head Lowell Yoder is widely acknowledged by peers as an international corporate tax guru. Clients label him <i>"one of the most extraordinary tax lawyers in the world,"</i> citing his <i>"extraordinary creativity, judgment and sound analysis."</i> He frequently advises on structuring of multijurisdictional M&A, financings and joint ventures.</p> <p>Thomas Borders is a <i>"great and experienced trial lawyer,"</i> according to interviewees. He draws on his experience as a former IRS attorney to act on the full range of federal tax controversy matters, including defending against criminal investigations.</p> <p><i>"I have the utmost respect for Roger Jones's litigation and controversy skills,"</i> states one interviewee. His expert litigation practice sees him frequently act for major corporates at all levels of the federal court system.</p> <p>Jane Wells May leads the firm's SALT practice and is well regarded for her handling of controversies across the USA. She comes highly recommended by clients, who describe her as <i>"highly responsive, pragmatic and really easy to work with."</i></p> <p>Andrea Kramer provides expert counsel on tax planning and regulatory compliance for a range of complex financial products. One source states: <i>"She has unparalleled subject matter expertise yet is refreshingly practical. She never loses focus on the endgame, and always employs a solution-oriented, client-focused approach."</i></p> <p>Andrew Roberson comes recommended as an <i>"excellent tax controversy lawyer who has great instincts, is extremely personable and offers really good client skills."</i> His strong litigation practice is complemented by additional experience in resolving tax disputes in ADR proceedings.</p> <p>Significant clients: JAB, Caterpillar, ExxonMobil, Fidelity, Microsoft.</p>			

Chambers USA 2017: Rankings & Editorial

Massachusetts: Employee Benefits & Executive Compensation			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
2	2	Andrew Liazos (1)	Andrew Liazos (1)
Editorial			
<p>What the team is known for: Held in high esteem for its representation of private and public entities on both a national and international scale. Offers specialist expertise to clients in the healthcare sector in relation to ACA, corporate governance and retirement, health and welfare plan issues. Additional areas of focus include executive compensation work on behalf of public companies and matters involving significant tax implications.</p> <p>Strengths: A market source praises the team, stating: "<i>They are brilliant. They have done an excellent job and, quite frankly, they made the process much easier for us.</i>" "<i>They provide a high-level service,</i>" attests another interviewee, who also singles out the firm's "<i>outstanding results.</i>"</p> <p>Work highlights: Successfully represented Liberty Mutual Insurance before the US Supreme Court in the case <i>Gobeille v Liberty Mutual</i>. The court ruled that self-funded insurance plans should be exempt from a Vermont law requiring health insurers to report claims data and other healthcare information to the state. Counseled PIRA Energy on all employee benefits and executive compensation matters arising from the company's high-profile acquisition by S&P Global Platts.</p> <p>Notable practitioners: Executive compensation guru Andrew Liazos is described by sources as a "superstar" and "<i>one of the nation's experts in his field.</i>" Source also say he stands out as "<i>a strategic thinker who can approach situations from multiple angles.</i>" Liazos's national practice sees him represent Fortune 500 companies and senior executives in the financial services sector on the full range of compensation matters.</p> <p>Significant clients: Chipotle Mexican Grill, Boston Children's Hospital, State Street Corporation, Moog, Darden Restaurants.</p>			

Massachusetts: Healthcare			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
1	1	Stephen Bernstein (1) Charles Buck (2) Christopher Jedrey (1) Jerome B Tichner (3) Ed Zacharias (Up and Coming) - NEW	Stephen Bernstein (1) Christopher Jedrey (1) Charles Buck (2) Jerome B Tichner (3) Monica Neuman (3)

Chambers USA 2017: Rankings & Editorial

<p>Editorial</p> <p>What the team is known for: Standout team of renowned practitioners assisting clients across an array of healthcare organizations, including major for-profit and nonprofit providers, medical device manufacturers, academic medical centers and pharmaceutical companies. Also regularly works with healthcare-focused private equity funds. Exhibits expertise spanning the full range of transactional matters and regulatory issues, with specialist knowledge of privacy issues. Possesses a growing strength in the area of health IT, in particular in the licensing and regulation of healthcare-related IT products.</p> <p>Strengths: Clients value the team's tailor-made service, with one commenting: <i>"Their advice has been practical and they've taken the time to understand our products that are unique in the marketplace."</i> Clients indicate: <i>"They are excellent - very professional, are able to manage very large, very complex transactions,"</i> as well as describing them as <i>"extremely client-focused."</i></p> <p>Work highlights: Represented Community Intervention Services in the purchase of Northstar Psychological Services, a mental health provider in Georgia. Acted as counsel for Ascension Health in a joint venture transaction involving the sale of particular Carondelet Health Network assets to a joint venture owned by Tenet Healthcare, Dignity Health, and Ascension Arizona.</p> <p>Notable practitioners: Head of the firm's global healthcare practice Stephen Bernstein is highly regarded for his work in health IT, privacy and HIPAA-related issues. <i>"He has great expertise,"</i> observes one client, adding: <i>"He's very practical at the same time."</i></p> <p>Christopher Jedrey is highly regarded for his work in healthcare transactions, with notable skill in handling M&A and joint ventures for healthcare providers. He is described by sources as <i>"an accomplished healthcare lawyer"</i> and a <i>"very knowledgeable guy."</i></p> <p>Charles Buck is praised for his intelligence, with one client noting: <i>"Charlie is like a walking encyclopedia - one of the smartest people I've ever met,"</i> describing him further as <i>"very client-focused"</i> and praising his ability to <i>"always find the right person to deal with your obscure matter."</i> He often acts on healthcare transactions and complex regulatory problems for hospital systems, medical centers and pharmaceutical companies.</p> <p>Jerome Tichner has a strong transactional practice, and led the firm in its representation of Community Intervention Services in its acquisition of Northstar Psychological Services. One satisfied client comments: <i>"Jerry is extremely detail-oriented and is able to manage the details on these deals."</i></p> <p>Ed Zacharias is noted for his <i>"remarkable"</i> knowledge of healthcare privacy and HIPAA investigations. He is also active on healthcare transactional matters. One client notes: <i>"He's very responsive, always available, gets to plain English answers quickly and supports them with fulsome analysis."</i></p> <p>Significant clients: HIG Partners, Hartford Healthcare, Prime Healthcare Services, Northwest Memorial Healthcare, Wayne State University Physician Group.</p>
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Massachusetts: Intellectual Property			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
4 - UP	Other Noted Firms	Sarah Columbia (1)	Sarah Columbia (1)

Chambers USA 2017: Rankings & Editorial

	Other Noted Firms are firms that are active in this practice area but have not yet been ranked.	Robert Underwood (4)	Robert Underwood (4) Leigh Martinson (Up & Coming)
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Editorial

What the team is known for: Recommended for its excellent track record in representing life sciences and hi-tech clients in contentious cases, such as defending infringement allegations and assisting with post-grant reviews. Also highlighted for its counsel on the management of global IP portfolios including prosecution needs and commercialization matters.

Strengths: Interviewees report: "*The team is exceptionally practical, budget-conscious and creative.*" Clients also say: "*The quality of work is exceptional.*"

Notable practitioners: "*Top-notch lawyer*" **Sarah Columbia** is a well-known litigator who provides effective representation in the full range of patent, trade secrets and trademark litigation matters. "*She is a market leader who is committed to the space and really intelligent,*" comments one observer. **Robert Underwood** enjoys praise for his technical and negotiation skills related to life sciences patent prosecution proceedings. Clients say: "*He is creative in coming up with solutions, efficient and always approachable.*"

Significant clients: Alexion Pharmaceuticals, Google, Juno Therapeutics, Novartis, Pulmatrix.

Massachusetts: Litigation

Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
General Commercial 3	General Commercial 3	White Collar Mark Pearlstein (1)	White Collar Mark Pearlstein (1)

Editorial

What the team is known for: Highly commended for its strength in healthcare litigation, handling a range of matters including commercial disputes and government investigations. Particularly adept at defending against litigation and investigations arising from claims brought under the False Claims Act.

Strengths: "*The firm has a very strong litigation practice with very high-quality lawyers,*" report interviewees.

Work highlights: Represented ExxonMobil in two related product liability cases initiated by the Commonwealths of Pennsylvania and Rhode Island relating to the gasoline additive methyl tert-butyl ether (MTBE). Acted for Universal Health Services in a high-profile False Claims Act case, representing the company at all stages from Massachusetts federal court to the US Supreme Court, where it won a reversal of a First Circuit judgment.

Chambers USA 2017: Rankings & Editorial

Notable practitioners: **Mark Pearlstein** has a "*very good reputation*" for his work in white-collar criminal defense cases. He also frequently defends against SEC enforcement proceedings and civil claims brought under the False Claims Act, offering particular expertise in the healthcare industry.

Significant clients: Harvard Vanguard Health, Invensys, KOS Services, Amgen, Steward Healthcare.

Massachusetts: Tax			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	Scott Susko (Recognized Practitioner) - NEW	
Editorial			
n/a			

Chambers USA 2017: Rankings & Editorial

New York: Corporate/M&A (Highly Regarded)			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
4	4	Tim Alvino (5) Todd Finger (5) - <i>UP</i>	Tim Alvino (5) Todd Finger (Recognized Practitioner)
Editorial			
<p>What the team is known for: Regularly works with clients from the healthcare, life sciences and energy sectors. Strong focus on midmarket and upper middle-market transactions.</p> <p>Strengths: Interviewees highlight the team's sound advice, capacity to listen and ability to balance the legal and business aspects of a transaction. Clients rate the firm for its "<i>vast knowledge and diverse experience.</i>"</p> <p>Work highlights: Acted for Evonik in its purchase of Air Products & Chemicals' performance-materials unit for \$3.8 billion. Represented Irving Oil in its acquisition of the Whitegate oil refinery in Ireland.</p> <p>Notable practitioners: One happy client praises Tim Alvino for his approachability and continues to describe Alvino's advice as "<i>lucid, well reasoned and well thought out!</i>" and concludes that "<i>he is all about the team, he is tremendous.</i>"</p> <p>The "<i>terrific</i>" Todd Finger is "<i>very well equipped to understand business issues,</i>" say sources. He advises on corporate transactions and financings, including M&A, LBOs and joint ventures.</p> <p>Significant clients: Credit Suisse, MasterCard, Beckham Brand, XIX Entertainment, Olam International.</p>			

New York: Healthcare			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	David Ivill (3)	David Ivill (2)
Editorial			
<p>David Ivill of McDermott Will & Emery LLP has significant experience advising clients on a broad array of regulatory, compliance and wider operational issues. His expertise includes reimbursement; Medicare managed care and fraud and abuse issues. Market sources describe him as "<i>a very smart guy</i>" who is "<i>very experienced and thoughtful.</i>"</p>			

Chambers USA 2017: Rankings & Editorial

New York: Immigration			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
Other Noted Firms (Other Noted Firms are firms that are active in this practice area but have not yet been ranked.)	Other Noted Firms (Other Noted Firms are firms that are active in this practice area but have not yet been ranked.)	Joan-Elisse Carpentier (3)	Joan-Elisse Carpentier (3)
Editorial			
<p>Clients say that Joan-Elisse Carpentier of McDermott Will & Emery LLP <i>"has excellent judgment and her advice is always accurate."</i> Carpentier handles a variety of business immigration matters and clients appreciate that she <i>"gives enough information for us to make an informed decision but never so much that it clutters the dialogue."</i></p>			

New York: Real Estate			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	Keith Pattiz (4)	Keith Pattiz (4)
Editorial			
<p>Keith Pattiz of McDermott Will & Emery LLP brings impressive experience to real estate transactions. His work on hotel M&A is particularly noted. Sources say: <i>"He maintains great relationships with both sides of the table; both sides look to him for a reasonable outcome."</i></p>			

New York: Tax			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
4	4	Tax: State & Local Peter Faber (1) Arthur Rosen (1)	Tax: State & Local Peter Faber (1) Arthur Rosen (1)

Chambers USA 2017: Rankings & Editorial

		<p>Alysse McLoughlin (Recognized Practitioner) – NEW</p> <p>Tax:</p> <p>John Lutz (Recognized Practitioner) – NEW</p>	
<p>Editorial</p>			
<p>What the team is known for: Experienced lawyers with specialized and effective knowledge, capable of undertaking tax matters on the state, local and federal levels.</p> <p>Strengths: <i>"A very talented state and local tax team. They are knowledgeable, responsive and innovative."</i> Happy clients state: <i>"They have great technical expertise, industry knowledge and excellent connections."</i></p> <p>Work highlights: Assisted Credit Suisse with the development of six investment funds. The funds involve a \$2 billion tax equity structure for renewable energy project finance. Acted for Deutsche Bank on tax matters following its restructuring of certain US operations to comply with intermediate holding company regulations.</p> <p>Notable practitioners: Peter Faber is a <i>"tremendous resource"</i> who is widely recognized as a leading figure for state and local tax matters, in which he has an impressive breadth of practice. He receives acclaim for his <i>"excellent judgment, extensive experience and practical approach."</i></p> <p>Arthur Rosen is held in high regard for his extensive state-level expertise spanning both tax planning and controversy matters. One client attests: <i>"He is technically outstanding, very creative, takes time to understand your business and is a good listener."</i> He divides his time between the Miami and New York offices.</p> <p>Significant clients: Atrium Health, Bank of America, Barclays, D&M Holdings, Goldman Sachs.</p>			

Chambers USA 2017: Rankings & Editorial

Texas: Antitrust			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	G Allan Van Fleet (Senior Statesmen)	G Allan Van Fleet (2)
Editorial			
<p>Allan Van Fleet of McDermott Will & Emery LLP fields impressive experience in litigating antitrust issues for both plaintiffs and defendants. His expertise also extends to advising on enforcement proceedings and antitrust issues connected to corporate transactions.</p>			

Texas: Tax			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
3	3	<p>Litigation</p> <p>Todd Welty (1)</p> <p>Cym Lowell (Senior Statesman)</p>	<p>Litigation</p> <p>Todd Welty (1)</p> <p>Cym Lowell (2)</p>
Editorial			
<p>What the team is known for: Excellent profile for high-stakes tax controversy and litigation work. Impressive strength in transfer pricing and well supported by its team of in-house accountants and economists. Regularly advises an impressive list of clients ranging from Fortune 100 companies to individuals.</p> <p>Strengths: The team draws high praise for its "great client service," with observers commenting: "<i>They are well organized and think together as a team to provide timely information, as well as to consider future concerns or planning opportunities.</i>" One client reports: "<i>They are very responsive, bringing a broad range of expertise.</i>"</p> <p>Work highlights: Represented Fluor Corporation in a \$100 million adjustment case in the US Tax Court. Acted for a large engineering, procurement and construction client on a tax-sharing dispute following a demerger and sale.</p> <p>Notable practitioners: Chair of the firm's tax controversy practice Todd Welty maintains an excellent reputation in the market for his tax controversy and litigation expertise. One impressed source comments: "<i>His knowledge and trial expertise was phenomenal.</i>" His impressive list of clients includes multinationals and Fortune 100 companies. He recently had a lead role in successfully representing Schaeffler in an IRS examination of a \$13 billion corporate refinancing and restructuring.</p> <p>Cym Lowell's well-regarded practice spans tax planning and controversy matters. He remains a prominent figure in the Texas tax market, with peers noting that he is "<i>very strong in transfer pricing.</i>" He regularly advises Global Energy on international taxation and transfer pricing matters.</p>			

Chambers USA 2017: Rankings & Editorial

Significant clients: DuPont, Total, Nintendo, Ensco, PepsiCo.

Texas: Technology: Outsourcing

Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
1	1	David Guedry (1) Jason Krieser (1) Shawn Helms (1) - UP	David Guedry (1) Jason Krieser (1) Shawn Helms (2)

Editorial

What the team is known for: Standout practice with an impressive team advising clients on the full range of technology and outsourcing transactions. Acts for both buyers and providers during key information technology outsourcing (ITO) and business process outsourcing (BPO) deals, including significant cross-border work. Industry sector strength includes energy, education, financial services and retail, among others.

Strengths: Clients are appreciative of the firm's down-to-earth advice, with one saying: "*They were able to explain really complex outsourcing issues to me and the business team so we had a good understanding from both a technical and business perspective.*" The firm also wins praise for its ability to smoothly navigate complex deals. One client remarks: "*They strike me as a firm that wants to get the deal done. They wouldn't posture and make things difficult.*" Another says: "*They took a very practical approach during negotiations that saved us time and money in the long run.*"

Work highlights: Assisted Nikon in a BPO agreement concerning the company's finance and accounting services. Advised agricultural technology company Monsanto on a number of key outsourcing transactions, including an applications development and maintenance service agreement for \$260 million.

Notable practitioners: Clients laud **Shawn Helms** as "*a truly world-class lawyer*" who is "*in his own league when it comes to outsourcing.*" As well as substantial ITO and BPO deals, he also handles matters concerning cloud computing, licensing and software-as-a-service (SaaS). He is especially well regarded for his commercial awareness, with one client saying: "*He really boils down to the issues and knows when something needs to be business-centric.*"

David Guedry manages the firm's Dallas office, and has over two decades' experience advising companies on their outsourcing requirements. He is highly respected for his expertise in ITO and BPO, as well as technology licensing matters. Clients say: "*He knows the industry inside and out, having had dealings with both the customer and vendor sides. He is bright, sharp, and very responsive as well.*"

Jason Krieser is known for his "*very practical, business-oriented approach to the law*" which he brings to bear on a wide range of outsourcing and technology transactions. He takes on substantial onshore and offshore outsourcing arrangements, and is also highly adept at transactions involving cloud computing.

Significant clients: ExxonMobil, Xerox, Nokia, Twitter, Abbott Laboratories.

Chambers USA 2017: Rankings & Editorial

Nationwide: Antitrust			
Ranking 2017	Ranking 2016	Notable Practitioners 2017	Notable Practitioners 2016
4	3	Raymond Jacobsen	n/a
Editorial			
<p>What the team is known for: Respected national team with attorneys practicing in various jurisdictions on the full range of antitrust issues, including mergers and civil and criminal litigation. Contains industry-specific expertise pertaining to healthcare and regularly acts on matters arising from the intersection between antitrust and IP law.</p> <p>Strengths: The group is praised for its ability to work as a team on a nationwide scale, with one interviewee saying: "<i>You can feel they do it day-in, day-out.</i>" Clients report that the team gives "<i>great, all-around support</i>" in complex antitrust processes.</p> <p>Work highlights: Assisted Lockheed Martin with clearing the \$5 billion merger of its information systems business with Leidos Holdings. Represented American Gypsum in litigation concerning an alleged price-fixing conspiracy between drywall manufacturers, brought by classes of direct and indirect purchasers.</p> <p>Notable practitioners: DC-based Raymond Jacobsen is head of the firm's antitrust group and a key contact.</p> <p>Significant clients: Steel Dynamics, Mars, Dairy Farmers of America, TreeHouse Foods, Weyerhaeuser.</p>			

Nationwide: Corporate/M&A (Highly Regarded)			
Ranking 2017	Ranking 2016	Notable Practitioners 2017	Notable Practitioners 2016
3	3	Harris Siskind	n/a
Editorial			
<p>What the team is known for: Known for its M&A and private equity ability, specializing in midmarket and upper-midmarket transactions. Well placed to advise healthcare companies, and other sector focuses include life sciences, chemicals and manufacturing.</p> <p>Strengths: Clients appreciate the firm's responsiveness, stating that "<i>the team is always available when we need them and they are prepared for every meeting, call and negotiation.</i>"</p> <p>Value for money: Numerous clients appreciate the firm's value for money, saying that when it comes to billing and fees, "<i>they really are on the cutting edge of being a good partner with their clients.</i>"</p> <p>Work highlights: Represents 7-Eleven in a range of matters, notably its \$408 million acquisition of 79 convenience stores from CST Brands. Acted for Oskar Blues, a</p>			

Chambers USA 2017: Rankings & Editorial

Colorado-based craft brewer, on its acquisition of Cigar City.

Notable practitioners: Harris Siskind is a key contact.

Significant clients: Evonik, Fila, Mars, Xerox, MasterCard.

National: Employee Benefits & Executive Compensation

Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
3	3	Andrew Liazos (2)	Andrew Liazos (2)

Editorial

What the team is known for: Well-reputed firm handling matters affecting qualified and nonqualified plans, healthcare arrangements and executive compensation. Significant expertise in ESOP transactions, and health, welfare, fringe and severance plans. Particularly recommended for its abilities in international matters.

Strengths: Sources appreciate the uniform quality of the team, saying: "*The firm has a lot of bench strength and offers consistent levels of service across partners.*"

Work highlights: Continues to assist MasterCard in the termination of its pension plan, involving fiduciary training to staff, the submission of rulings to the IRS and guidance through an audit by the PBGC. Achieved a major victory for client Liberty Mutual by obtaining a Supreme Court ruling stating that self-funded plans should be exempt from a Vermont law obligating them to supply healthcare information to statewide databases.

Notable practitioners: Head of the firm's Executive Compensation practice **Andrew Liazos** has a strong focus advising on executive compensation, ERISA fiduciary and compensation plan matters. Sources praise him as "*smart and very personable.*"

Significant clients: HSBC, HBO Latin America, Carnival Cruises, Colgate Palmolive, State Street.

National: ERISA Litigation

Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
3	3	Bill Boies (3)	Bill Boies (3)

Editorial

What the team is known for: Well-regarded team of litigators advising on a variety of employee benefits and ERISA issues, with substantial class action experience. Acts on behalf of service providers and fiduciaries, as well as employers acting as plan administrators and sponsors, in a range of disputes, particularly those relating to

Chambers USA 2017: Rankings & Editorial

healthcare plans.

Strengths: Interviewees acclaim the firm's strength in depth, noting that there is a *"lot of bench strength there."* The team offers clients a *"consistent level of service across partners."*

Work highlights: Successfully represented State Street Bank and Trust Company in a string of significant victories against 400 retired Chrysler Automotive executives. Plaintiffs were seeking \$200 million of fund money that was used for company operations during the 2008 financial crisis. Defended Yahoo! against allegations that it failed to reimburse the Children's Hospital & Researcher Center in Oakland for in-network medical care.

Notable practitioners: **Bill Boies** handles significant disputes with high financial risk, including acting in complex stock drop cases for fiduciaries and sponsors of plans. Clients say: *"He's very responsive and is on top of everything we need, giving us good advice on the range of options."*

Significant clients: AECOM, Northrop Grumman, Indigo Partnership Holding, Hewitt Associates, Celina Polanco.

National: Food & Beverages (Alcohol)

Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
1	1	Marc Sorini (*Star) Arthur DeCelle (2)	Marc Sorini (*Star) Arthur DeCelle (2)

Editorial

What the team is known for: Talented team with prowess in an array of sophisticated alcohol law matters at both federal and state level. Expertise includes advising high-profile clients on audits and investigations by regulatory bodies, in addition to working on legislative issues. Demonstrates notable skill in handling complex litigation and transactions for national and international supplier-tier clients.

Strengths: Clients say: *"McDermott Will & Emery's alcoholic beverage team is the best in the business. They care deeply about providing good client service and value for money. We can rely on them to provide good, solid legal advice and counseling."* Sources draw attention to the firm's national practice and broad industry knowledge, reporting that *"they're the one stop shop in the country to have a pretty rich knowledge base on all the laws in all of the states. They also have a really in-depth knowledge base on beer franchising laws."* Clients note that there is *"a great sophistication, knowledge and expertise that has developed over time,"* praising the team's *"consistency of approach and reliability of advice on legal matters."*

Work highlights: Represented Dogfish Head craft brewery in its sale of a 15% stake in the business to New York-based private equity firm LNK Partners. Represented Sapporo USA in a potential class action lawsuit brought by plaintiffs alleging the company misled customers by referring to the beer as 'Japan's Oldest Brand.'

Notable practitioners: The *"very responsive"* **Marc Sorini** *"can be counted on to issue a prompt and accurate response and can almost always find a creative solution to our problems,"* according to clients. His broad experience encompasses labeling, distribution, trade practice and product safety issues. He regularly works with clients on

Chambers USA 2017: Rankings & Editorial

regulatory compliance and pre-litigation strategy. **Arthur DeCelle** garners recognition for his expertise in state and federal governmental affairs within the alcohol industry, being noted by one client for his "*legal and regulatory expertise as well as having political perspectives which can be helpful to understanding the full scope of a problem.*" He is experienced in representing clients in the beer and malt beverage industry on a range of transactions and regulatory concerns.

Significant clients: Absolut Company, Boston Beers, Brewers Association, Constellation Brands, Heineken.

National: Healthcare			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
1	1	<p>Regulatory/Litigation</p> <p>Stephen Bernstein (2)</p> <p>Eric Gordon (2)</p> <p>Joel Michaels (1)</p> <p>James Owens (Recognized Practitioner)</p> <p>Transactional</p> <p>Michael Anthony (Senior Statesman)</p> <p>Ira Coleman (Eminent Practitioner)</p> <p>Gary Scott Davis (2)</p> <p>Joel Michaels (1)</p> <p>Bernadette Broccolo (1)</p> <p>Christopher Jedrey (1)</p> <p>Michael Peregrine (2)</p>	<p>Regulatory/Litigation</p> <p>Eric Gordon (1)</p> <p>Joel Michaels (1)</p> <p>Stephen Bernstein (2)</p> <p>James Owens (Recognized Practitioner)</p> <p>Transactional</p> <p>Michael Anthony (Senior Statesman)</p> <p>Ira Coleman (1)</p> <p>Gary Scott Davis (1)</p> <p>Joel Michaels (1)</p> <p>Bernadette Broccolo (1)</p> <p>Christopher Jedrey (1)</p> <p>Michael Peregrine (2)</p>

Editorial

What the team is known for: Standout healthcare powerhouse leading the way in complex, multijurisdictional transactions for high-profile clients. Large and impressively versatile team offers well-honed expertise in all areas of healthcare law, including data privacy matters, government investigations and a wide range of issues affecting health insurers.

Strengths: Sources think "*they're the best*" and extol the "*one-stop shopping experience*" the firm provides. "*They're always available to provide timely, on-the-spot advice. They are efficient and they are very service-oriented,*" according to one impressed commentator.

Chambers USA 2017: Rankings & Editorial

Work highlights: Engaged by Steward Health Care System in connection with a \$1.25 billion transaction with Medical Properties Trust. This involved the acquisition of real estate interests in various properties, including nine acute care hospitals. Transacted with the Pritzker family on behalf of Universal Health Services to acquire equity interests in Foundation Recovery Network.

Notable practitioners: **Bernadette Broccolo** strikes one admirer as *"probably the most driven and smartest attorney I have ever worked with."* She has earned a prominent national reputation for her excellent work in healthcare IT, compliance programs and broader regulatory and network formation issues. Peers admire her combination of *"client service, intellect and drive."*

Ira Coleman is chair of the firm and brings an impressive depth of experience in healthcare M&A issues, advising both providers and private equity companies. Market sources appreciate that he provides *"really good advice."*

The *"terrific practitioner"* **Gary Scott Davis** focuses his practice on transactional issues affecting managed care companies including restructurings, contractual matters and joint ventures. *"He has really good experience and a really good ability advising clients and helping them structure transactions. A number of important healthcare companies rely on Gary,"* says one impressed commentator.

The *"very highly respected"* **Eric Gordon** is a fraud and abuse specialist with a strong reputation for his experience in Stark Law issues and his detailed understanding of academic medical centers. Sources describe him as *"a regulatory guy who is very knowledgeable on the federal and state regulations."*

Christopher Jedrey acts as head of the firm's Boston practice and cochair of the national academic centers practice. Clients highlight his invaluable and broad expertise: *"He has handled virtually every circumstance and has a creative response for many of the situations that occur. He has a great depth of knowledge and is available at the drop of a hat to respond."* He is frequently sought after to handle healthcare businesses involved in joint ventures, sales and M&A.

Joel Michaels is a prized asset on healthcare insurance matters whose respected expertise spans both regulatory and transactional issues. Peers say that *"he's a good lawyer"* who *"really knows the health insurance market."* Based in DC, he is able to advise clients at both a state and a federal level.

Stephen Bernstein is seen as *"analytically strong and efficient"* by market sources, who describe him as *"very practical in finding business solutions to complex regulatory problems."* He is head of the firm's global practice and often handles privacy and data issues on behalf of major healthcare companies.

Michael Peregrine is a specialist in the corporate and governance issues affecting healthcare businesses. *"He's an incredibly good strategic analyst who has really made a name for himself in governance structures,"* say peers. Another source summarizes him simply as *"the real deal."*

Significant clients: Trinity Health, Surgery Partners, Partners Group, Memorial Sloan Kettering Cancer Center, Care New England Health System.

National: Insurance

Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	Dispute Resolution: Insurer	Dispute Resolution: Insurer

Chambers USA 2017: Rankings & Editorial

		Margaret Warner (3)	Margaret Warner (3)
Editorial			
<p>The "<i>really outstanding</i>" Margaret Warner of McDermott Will & Emery LLP is well regarded for her experience across complex insurance disputes including mass torts, environmental issues and product liability matters. Clients say: "<i>She is extremely reliable, extremely intelligent, responsive, and at the end of the day she's a very practical lawyer.</i>"</p>			

Nationwide: Intellectual Property			
Ranking 2017	Ranking 2016	Notable Practitioners 2017	Notable Practitioners 2016
4	3	Sarah Columbia	n/a
Editorial			
<p>What the team is known for: Noted strength in patent litigation for market leaders in electronics, engineering and life sciences. Highly developed practice in patent prosecution and post-grant proceedings. Strong links in Asia complement a broad domestic practice.</p> <p>Work highlights: Secured a significant trial victory on behalf of Amgen against Sanofi and Regeneron concerning the patents for cholesterol lowering drugs. Achieved a positive decision for Diablo Technologies against Netlist on three IPRs before the PTAB.</p> <p>Notable practitioners: Sarah Columbia in Boston is a key contact.</p> <p>Significant clients: Google, BlackBerry, Apple, Radware, Samsung.</p>			

Nationwide: International Trade			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	Export Controls & Economic Sanctions David Levine (3)	Export Controls & Economic Sanctions David Levine (2)
Editorial			
<p>David Levine is a key partner at McDermott Will & Emery LLP who handles a range of sanctions and export control matters. His expertise covers issues relating to ITAR,</p>			

Chambers USA 2017: Rankings & Editorial

OFAC and EAR, among other regulations.

Nationwide: Life Sciences			
Ranking 2017	Ranking 2016	Notable Practitioners 2017	Notable Practitioners 2016
4	4	Byron Kalogerou	n/a
Editorial			
<p>What the team is known for: Well-known practice providing representation on a range of corporate transactions, including mergers, licensing deals and collaboration agreements. Also noted for its seasoned regulatory counsel, its experience advising on contentious patent proceedings and expertise on IP prosecution needs.</p> <p>Strengths: "<i>Clients are "very impressed" and say the team is "thoughtful regarding key issues and follows through with meticulous detail."</i> Interviewees report the team is "<i>very helpful, very responsive and very knowledgeable.</i>"</p> <p>Work highlights: Successfully represented Amgen in its patent enforcement action against Sanofi and Regeneron Pharmaceuticals regarding cholesterol-controlling antibody therapeutics. Advised Medtronic on its \$110 million acquisition of Aircraft Medical, a medical device manufacturer.</p> <p>Notable practitioners: Head of the practice Byron Kalogerou is based in Boston and is a key contact.</p> <p>Significant clients: 23andMe, Ambry Genetics, DepoMed, Intuitive Surgical, Servier.</p>			

Nationwide: Outsourcing			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
2 - UP	3	David Guedry (1) Shawn Helms (Recognized Practitioner) - NEW Jason Krieser (2)	David Guedry (1) Jason Krieser (2)
Editorial			

Chambers USA 2017: Rankings & Editorial

What the team is known for: Dedicated bench of outsourcing attorneys who regularly negotiate and structure business process arrangements and complex IT deals on behalf of customers and suppliers. Noted for its strength in cloud computing services.

Strengths: *"They are extremely levelheaded and practical. They provide excellent and timely advice,"* according to one client. Clients also appreciate the team's flexibility: *"This firm was able to step in and play the role we wanted."*

Work highlights: Assisted Nikon with the outsourcing of its finance and accounting services. Negotiated four significant outsourcing transactions, including an applications development and maintenance services agreement, on behalf of Monsanto.

Notable practitioners: Head of the firm's Dallas office, **David Guedry** is commended by sources for his *"excellent demeanor."* He works on traditional outsourcing arrangements and cloud computing transactions. This year he represented one of the country's largest waste management companies in the outsourcing of accountancy functions. **Jason Krieser** represents companies from the banking, healthcare and technology industries in ITO and BPO transactions. He has considerable expertise in cloud computing services, on both the client and provider side. *"Jason is an excellent practitioner. He is very good at managing deals,"* says one interviewee.

Significant clients: ExxonMobil, Nokia, Sabre, Xerox, Twitter.

Nationwide: Privacy & Data Security

Ranking 2017	Ranking 2016	Notable Practitioners 2017	Notable Practitioners 2016
Privacy & Data Security 3 Healthcare Spotlight Table	Privacy & Data Security 3 Healthcare Spotlight Table	Mark Schreiber Michael Morgan Daniel Gottlieb	n/a

Editorial

What the team is known for: Continues to display impressive strength in the healthcare sector. Renowned for its excellent HIPAA practice, with a strong US base and key locations nationally to provide an expansive service. Also advises clients on privacy-related matters concerning M&A and other transactions. Recent hires have expanded the firm's additional expertise in cyber crises, e-commerce and internal investigations.

Strengths: Client service was frequently highlighted by interviewees as strength, with one commenting: *"They were responsive and very knowledgeable in the area."*

Work highlights: Successfully argued a US Supreme Court case on behalf of Liberty Mutual, in which the Court ruled that Vermont cannot force health insurers to release medical claim payment data. Has continued to act as privacy and data security counsel for healthcare company Premier.

Notable practitioners: **Mark Schreiber**, **Michael Morgan** and **Daniel Gottlieb** are co-leaders of the firm's global privacy and cybersecurity practice and are key contacts

Chambers USA 2017: Rankings & Editorial

for the firm.

Nationwide: Securities			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
--	--	Regulation: Enforcement Frederic Firestone (3) - UP	Regulation: Enforcement Frederic Firestone (4)
Editorial			
The "extraordinarily talented" Fredric Firestone of McDermott Will & Emery LLP is noted by interviewees as someone who is "fair and thoughtful and really great to work with." He is a specialist in regulatory enforcement, defending clients before the SEC, FINRA and the PCAOB.			

Nationwide: Tax (Controversy)			
Ranking 2017	Ranking 2016	Leading Individuals 2017	Leading Individuals 2016
2	2	Thomas Borders (3) Peter Faber (3) Roger Jones (4) Jean Pawlow (3) Todd Welty (2) - UP	William Goldman (Senior Statesman) Thomas Borders (3) Peter Faber (3) Jean Pawlow (3) Todd Welty (3) Michael Kelleher (4) Roger Jones (4)
Editorial			
<p>What the team is known for: Dominant presence in high-value tax disputes across the USA, fielding particular expertise in transfer pricing litigation and SALT work. Acts on behalf of major multinationals such as medical device manufacturers, oil and gas companies and financial institutions. Recent activity includes a particular focus on cases stemming from the government's attention to base erosion and profit shifting.</p> <p>Strengths: Clients value the firm's practical approach to finding a solution: "They are very technical, knowledgeable, and very practical. They don't just give you the academic answer, they work with you to find something workable." Clients give the firm "10 out of 10 for client service," and add: "They are great at investing in and</p>			

Chambers USA 2017: Rankings & Editorial

building a long-term relationship."

Value for money: Clients agree that they get good value from the firm and praise the clarity of the invoicing: *"It's outstanding client service and worth every penny. Billing has been very detailed and understandable."*

Work highlights: Represented Illinois Tool Works in a high profile \$356 million litigation in the US Tax Court concerning debt-equity and repatriation issues. Acted for GROWMARK on its challenge to an IRS determination that it owes millions of dollars in taxes.

Notable practitioners: **Jean Pawlow** is noted for her representation of financial institutions in complex tax litigation. One source says: *"Her standout strength is her deep experience. She works with the biggest clients on the biggest issues. You can't give her a situation that she hasn't seen before."*

Peter Faber maintains an excellent reputation in the market for his SALT litigation expertise. He recently acted for S&P Global on a case regarding the apportionment of income to New York City. Clients say: *"He is very technical and analytical and always available to answer a request."*

Sources regard **Roger Jones** as a *"superb litigator."* He regularly advises clients on the full range of tax controversy matters, including appeals and litigation. He is also noted for his strength in alternative dispute resolution.

The *"exceptional"* **Todd Welty** is highly regarded for his tax litigation expertise. He successfully represented John M. Alterman Trust in a transferee liability case involving the sale of a family business. One client reports: *"His knowledge and trial expertise were phenomenal"*

Thomas Borders offers an impressive federal tax controversy practice covering matters such as audits, appeals and litigation. He has additional expertise in criminal investigations. Sources consider him *"a pleasure to work with."*

Significant clients: Ag Processing, Caterpillar, CitiBank, Exxon, Johnson & Johnson.

Nationwide: Tax (Corporate & Finance)

Ranking 2017	Ranking 2016	Notable Practitioners 2017	Notable Practitioners 2016
3	3	Jane Wells May Lowell Yoder	n/a

Editorial

What the team is known for: Longstanding corporate tax practice that stands out for the breadth of its transactional experience. Works with an enviable client base, which includes financial institutions as well as industrial and consumer goods manufacturers. Particularly adept at handling energy tax matters.

Strengths: Sources say: *"It is a top-notch firm that is particularly good at understanding the policies behind new law, applying the new law to our facts when necessary and providing logical and practical solutions."* The team's responsiveness is repeatedly highlighted as a key strength: *"They have proven to be extremely reliable and*

Chambers USA 2017: Rankings & Editorial

available. They are responsive, good technically and have a great deal of practical real-world advice."

Work highlights: Represented JAB on its acquisition of Keurig Green Mountain. The deal was valued at \$13.9 billion and was completed alongside co-investors. Advised Tyco International on its \$16.5 billion merger with Johnson Controls.

Notable practitioners: The Chicago-based **Jane Wells May** heads the firm's state and local tax group. **Lowell Yoder** is also based in Chicago, and is the global head of the tax practice.

Significant clients: American Express, Barclays, Diageo, ExxonMobil, Fidelity.